Resilience 2022



Average revenue loss of federal organizations due to supply chain disruption

Impact spread evenly across multiple event types:

Finance

Operations

Restrictions

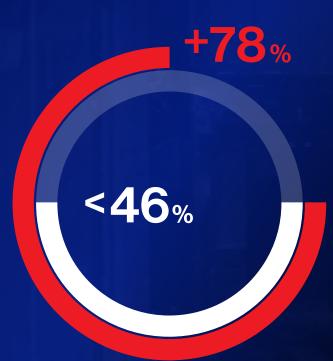
Geopolitical

Cyber

ESG

ESG disruptions cost federal organizations an average of \$41M in revenue losses

Organizational Impact



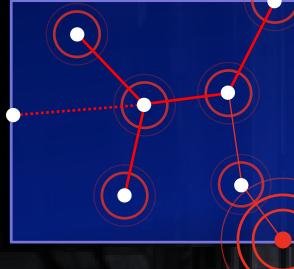
78% of organizations experience disruptions beyond Tier 2. <46% know when they occur.

3/5 of federal organizations are planning for wholesale supply chain changes

Concentration Risk



86% of federal organizations agree suppliers are concentrated too heavily in various geographies



Federal organizations plan to reshore 52% of their supply chains within 3 years

ONLY 56%

Of suppliers are typically evaluated as part of organizational risk analysis

Infrequent **Monitoring**

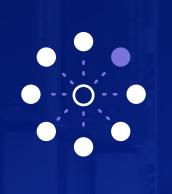
Of federal organizations continuously monitor supplier risk

Geopolitical Impact

Risk Miscalculation

Before Russia invaded Ukraine only 24% of federal organizations considered geopolitical risk "important".

Geopolitical importance (pre-invasion)



3/4 agree they need to improve information sharing and collaboration with internal partners (73%) and external suppliers (75%)

Collaboration is Essential



74%

information on supply chain risks

Value suppliers who share

have technology that provides multi-tier visibility

BUT...

Plan to implement it within the next 12 months