


# Resilience 2022

 **€221M**

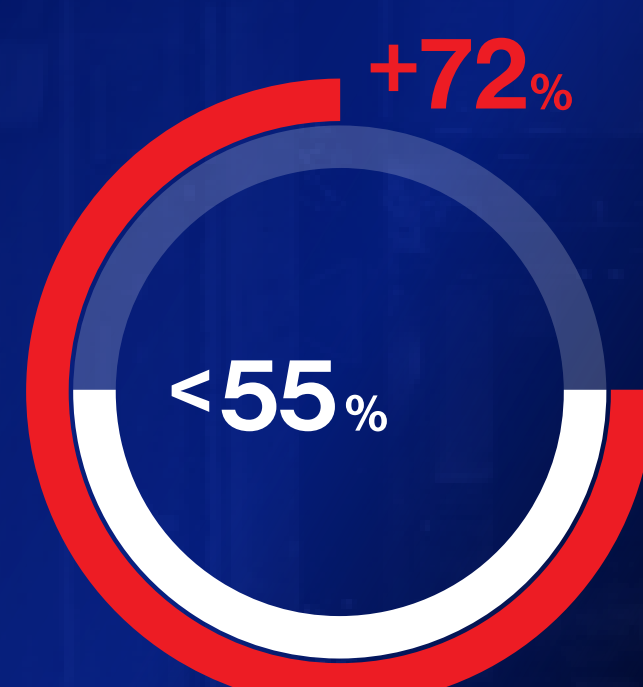
Average revenue loss of French organisations due to supply chain disruption

Impact spread evenly across multiple event types:

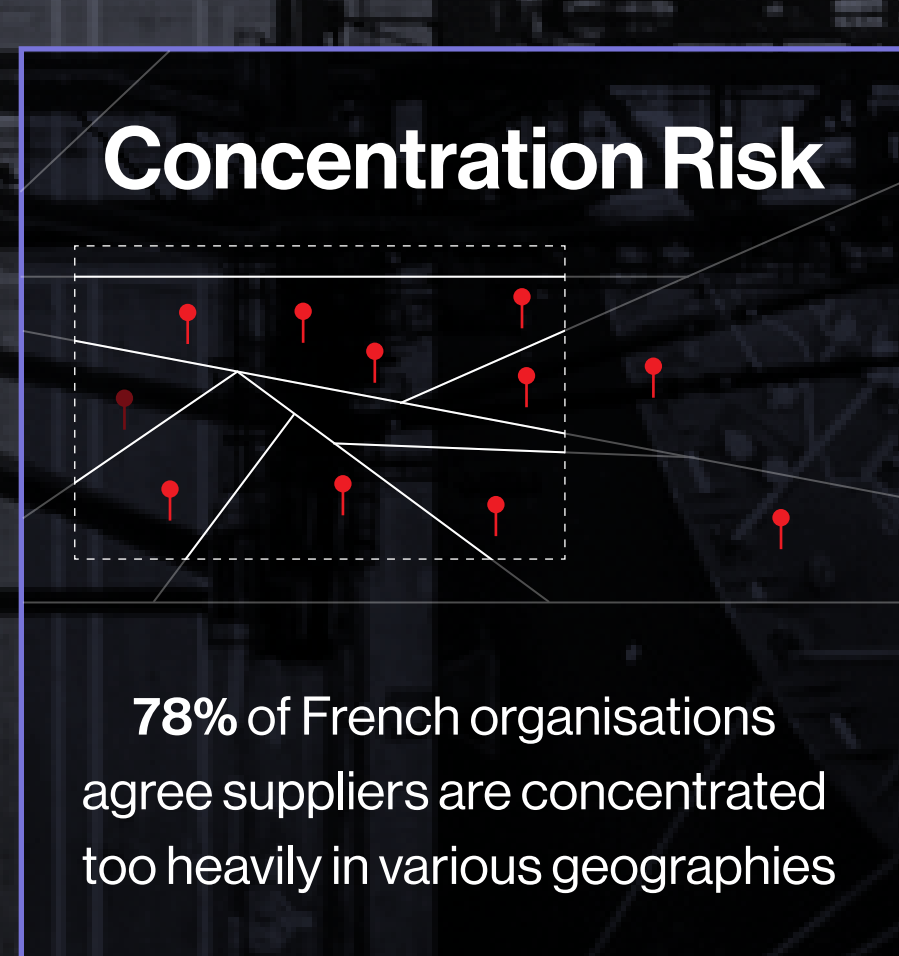


 ESG disruptions cost French companies an average of **€35M** in revenue losses

## Organisational Impact



72% of organisations experience disruptions beyond Tier 2. <55% know when they occur.



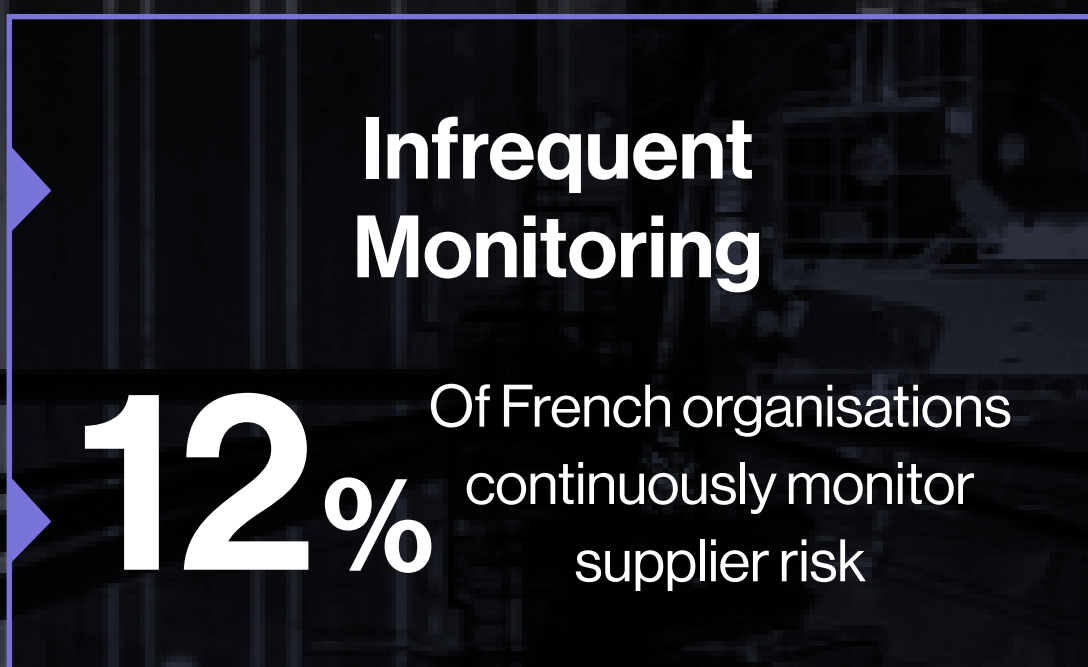
## Concentration Risk

78% of French organisations agree suppliers are concentrated too heavily in various geographies

 French companies plan to reshore 50% of their supply chains within 3 years



Of suppliers are typically evaluated as part of organisational risk analysis



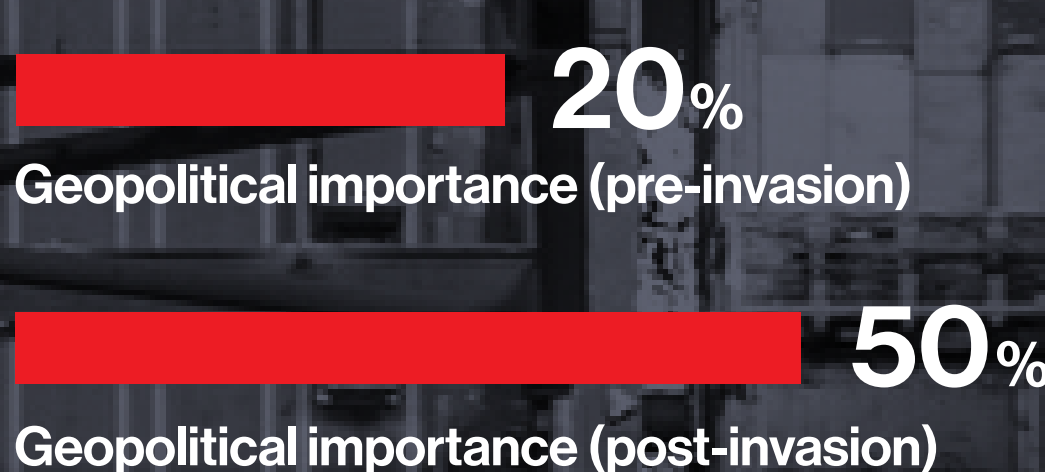
## Infrequent Monitoring

12% Of French organisations continuously monitor supplier risk

## Geopolitical Impact

### Risk Miscalculation

Before Russia invaded Ukraine only 20% of French organisations considered geopolitical risk “important”. After, over 50% did. Organisations aren’t monitoring important risks until it’s too late.



3/4 agree they need to improve information sharing and collaboration with internal partners (74%) and external suppliers (80%)



## Collaboration is Essential



Value suppliers who share information on supply chain risks

**LESS THAN**  
**23%** have technology that provides multi-tier visibility

**BUT...**

**GREATER THAN**  
**69%** Plan to implement it within the next 12 months