

# Resilience 2022



## €175M

Average revenue loss of DACH organisations due to supply chain disruption

Impact spread evenly across multiple event types:

Finance

Operations

Restrictions

Geopolitical

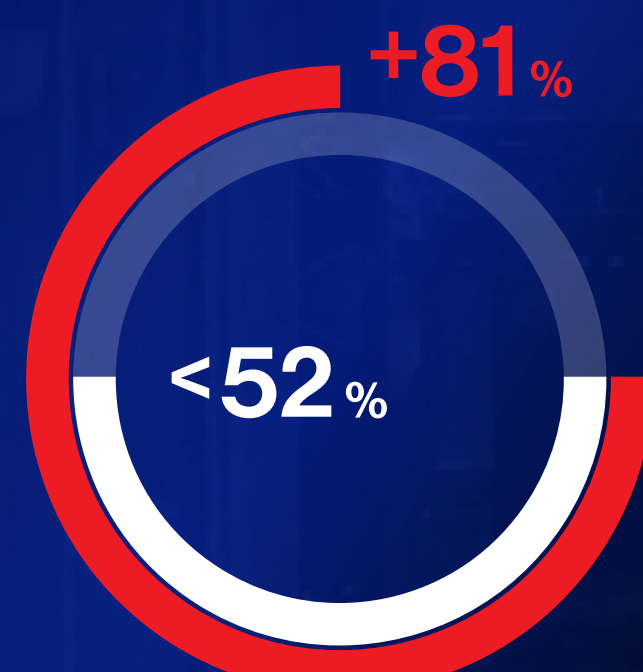
Cyber

ESG



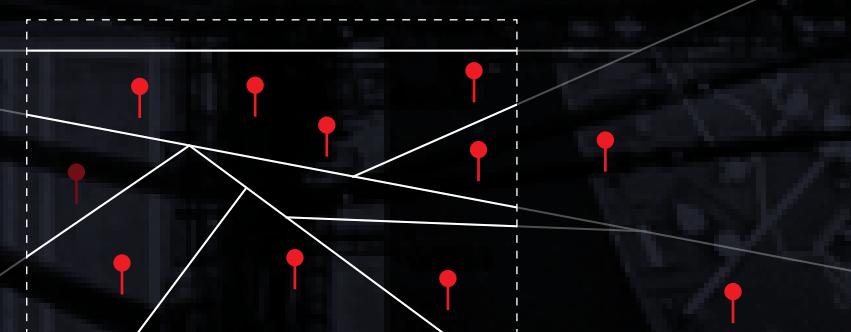
ESG disruptions cost DACH companies an average of **€34M** in revenue losses

### Organisational Impact



81% of organisations experience disruptions beyond Tier 2.  
<52% know when they occur.

### Concentration Risk



82% of DACH organisations agree suppliers are concentrated too heavily in various geographies

Nearly 2/3 of DACH companies are planning for wholesale supply chain changes

DACH companies plan to reshore 53% of their supply chains within 3 years

ONLY  
**61%**

Of suppliers are typically evaluated as part of organisational risk analysis

### Infrequent Monitoring

**11%** Of DACH organisations continuously monitor supplier risk

## Geopolitical Impact

### Risk Miscalculation

Before Russia invaded Ukraine only 24% of DACH organisations considered geopolitical risk "important".

**28%**

Geopolitical importance (pre-invasion)

3/4 agree they need to improve information sharing and collaboration with internal partners (**74%**) and external suppliers (**70%**)

### Collaboration is Essential



**81%**

Value suppliers who share information on supply chain risks

LESS THAN

**19%**

have technology that provides multi-tier visibility

**BUT...**

GREATER THAN

**73%**

Plan to implement it within the next 12 months