

Resilience 2022



\$160M

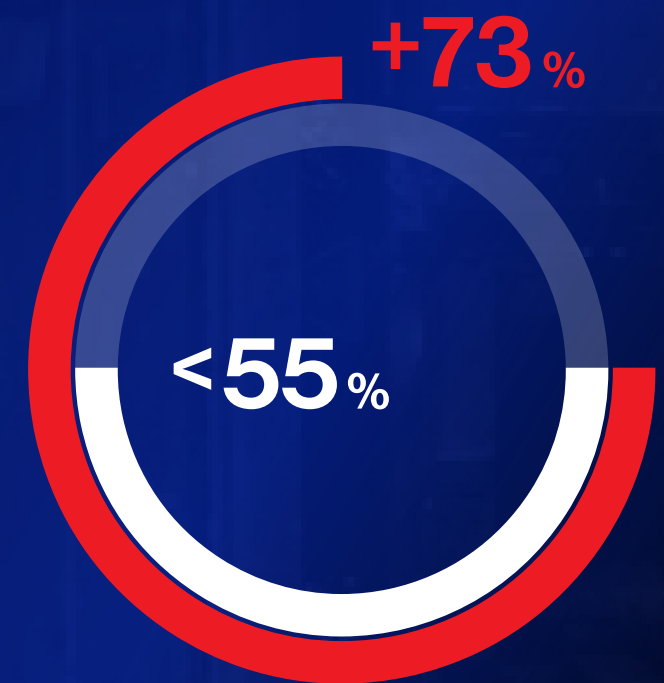
Average revenue loss of A&D organizations due to supply chain disruption

Impact spread evenly across multiple event types:

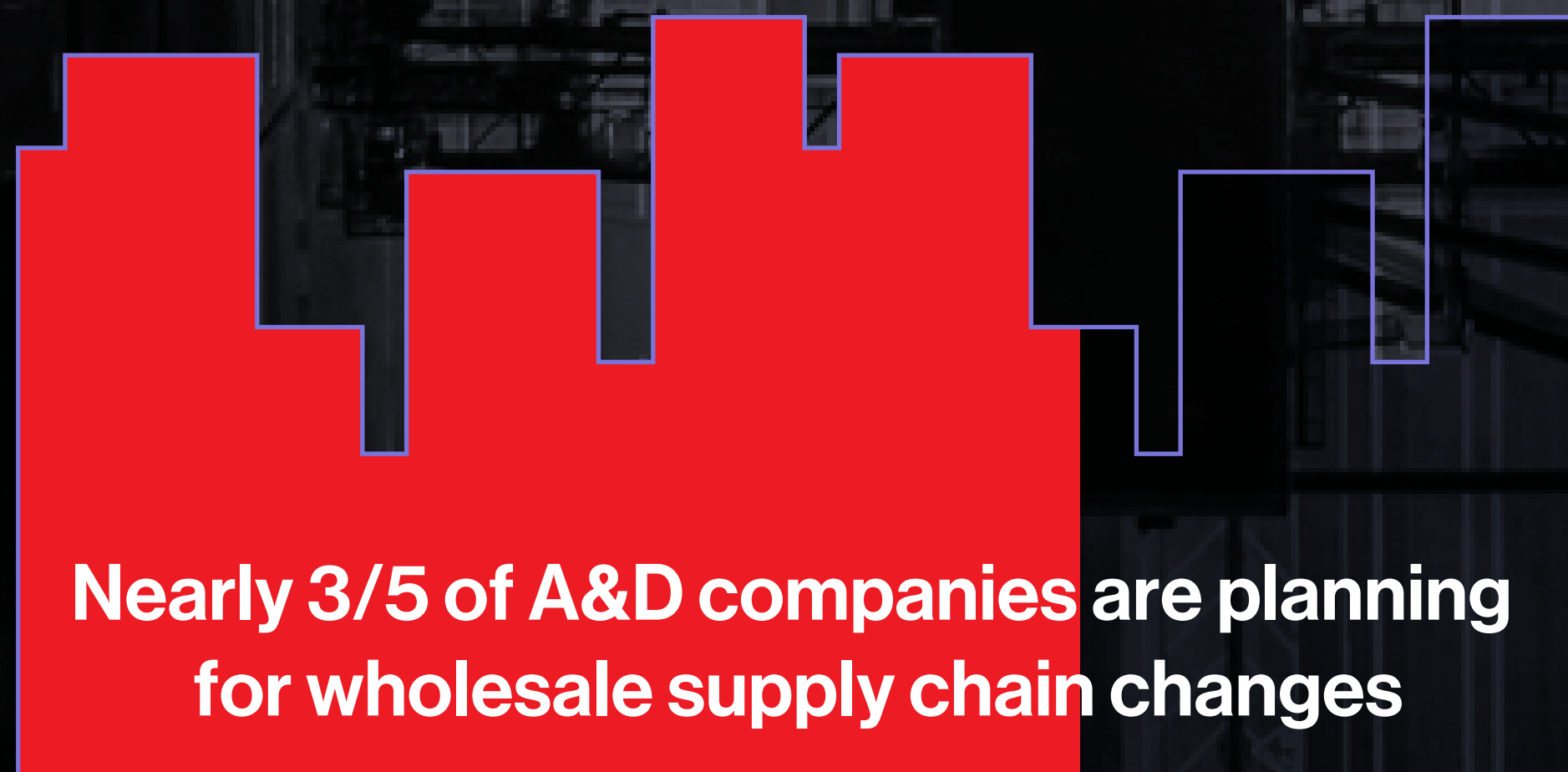


ESG disruptions cost A&D companies an average of **\$29M** in revenue losses

Organizational Impact



73% of organizations experience disruptions beyond Tier 2.
<55% know when they occur.



Nearly 3/5 of A&D companies are planning for wholesale supply chain changes

Concentration Risk



88% of A&D organizations agree suppliers are concentrated too heavily in various geographies



A&D companies plan to reshore 53% of their supply chains within 3 years



Of suppliers are typically evaluated as part of organizational risk analysis

Infrequent Monitoring

8% Of A&D organizations continuously monitor supplier risk

Geopolitical Impact

Risk Miscalculation

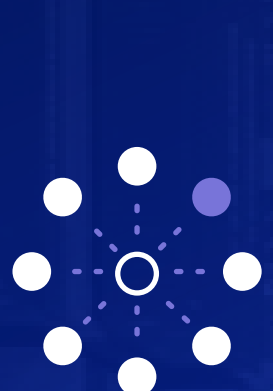
Before Russia invaded Ukraine only 26% of A&D organizations considered geopolitical risk "important".



Collaboration is Essential



88% Value suppliers who share information on supply chain risks



3/4 agree they need to improve information sharing and collaboration with internal partners (77%) and external suppliers (89%)



LESS THAN

21%

have technology that provides multi-tier visibility

BUT...



GREATER THAN

77%

Plan to implement it within the next 12 months