

Resilience 2022



\$143M

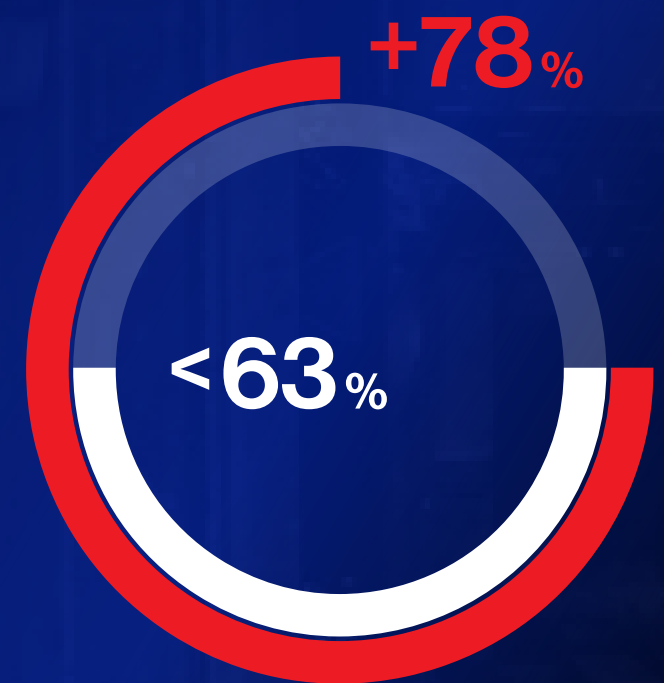
Average revenue loss of FSI organizations due to supply chain disruption

Impact spread evenly across multiple event types:



ESG disruptions cost FSI companies an average of **\$34M** in revenue losses

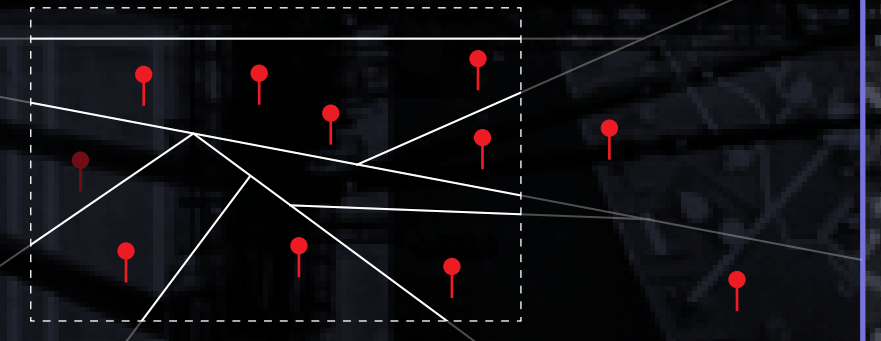
Organizational Impact



78% of organizations experience disruptions beyond Tier 2. <63% know when they occur.

3/5 of FSI companies are planning for wholesale supply chain changes

Concentration Risk



83% of FSI organizations agree suppliers are concentrated too heavily in various geographies

FSI companies plan to reshore 48% of their supply chains within 3 years

ONLY
53%

Of suppliers are typically evaluated as part of organizational risk analysis

Infrequent Monitoring

9%

Of FSI organizations continuously monitor supplier risk

Geopolitical Impact

Risk Miscalculation

Before Russia invaded Ukraine only 26% of FSI organizations considered geopolitical risk "important".

26%

Geopolitical importance (pre-invasion)

3/4 agree they need to improve information sharing and collaboration with internal partners (**81%**) and external suppliers (**79%**)

Collaboration is Essential



80%

Value suppliers who share information on supply chain risks

LESS THAN

18%

have technology that provides multi-tier visibility

BUT...

GREATER THAN

83%

Plan to implement it within the next 12 months